

## Order experiments from the world's best labs

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# TRENDS IN RESEARCH

## A rapidly changing industry



Wednesday, May 29, 2013

## The Crisis of Research Funding in the US

Bad Statistics, and Bad Training, Are Sabotaging Drug Discovery

**Stewart Lyman** 

1/6/14

#### **Science policy**

High Cost and Pace Driving Collaborative Science

Science, once siloed and hyper-competitive, is becoming increasingly collaborative the face of the high cost of research and the need for speed in discovery.

Unreliable research

Trouble at the lab

Scientists like to think of science as self-correcting. To an alarming degree, it is not Oct 17th 2013, 15:02 | From the print edition

PHARMA & HEALTHCARE

4/19/2012 @ 4:05PM | 31,531 views

## Culture as a Culprit of the Pharma R&D Crisis

CROs globally employ more personnel than pharma and biotech companies

San Diego's Mini-Cluster of Virtual Biotechs Without Labs on High Bluff Drive

CLENCE

345 COMMENTS

Billionaires With Big Ideas Are Privatizing

American Science

71% of senior industry executives say their companies will increase the use of CROs in the next three years

By WILLIAM J. BROAD MARCH 15, 2014

## **Major trends**





## ONLINE



## COLLABORATIVE



VERIFIED

## **Trends: Online**







# "Software is eating the world"

Marc Andreessen (Founder, Andreessen Horowitz)

THE WALL STREET JOURNAL.

## Software is eating the world



amazon.com°

eats

**BOOKSTORES** 

UBER

eats

**TAXIS** 

EVERYONE'S PRIVATE DRIVER™



### Online research tools







academia.edu



**Publishing** 



**Fundraising** 



experiment

Design



**Purchasing** 



QUARTZY



Collaborating



Peer review



**Data storage** 





**Protocols/ELN** 





## **Online: Implications**



#### Real-time

potential for 'open lab book science'

#### Access to all information

- including raw and analyzed data enables re-analysis of data
- full protocols and unique identification of research reagents enables replication of experiments

#### Wisdom of the crowd

- poor quality products and results will be rapidly identified and flagged by the research community
  - e.g. Antibodypedia / Knoepfler Lab Stem Cell Blog

## **Trends: Collaborative**





## **Trends: Collaborative**



#### **Science policy**

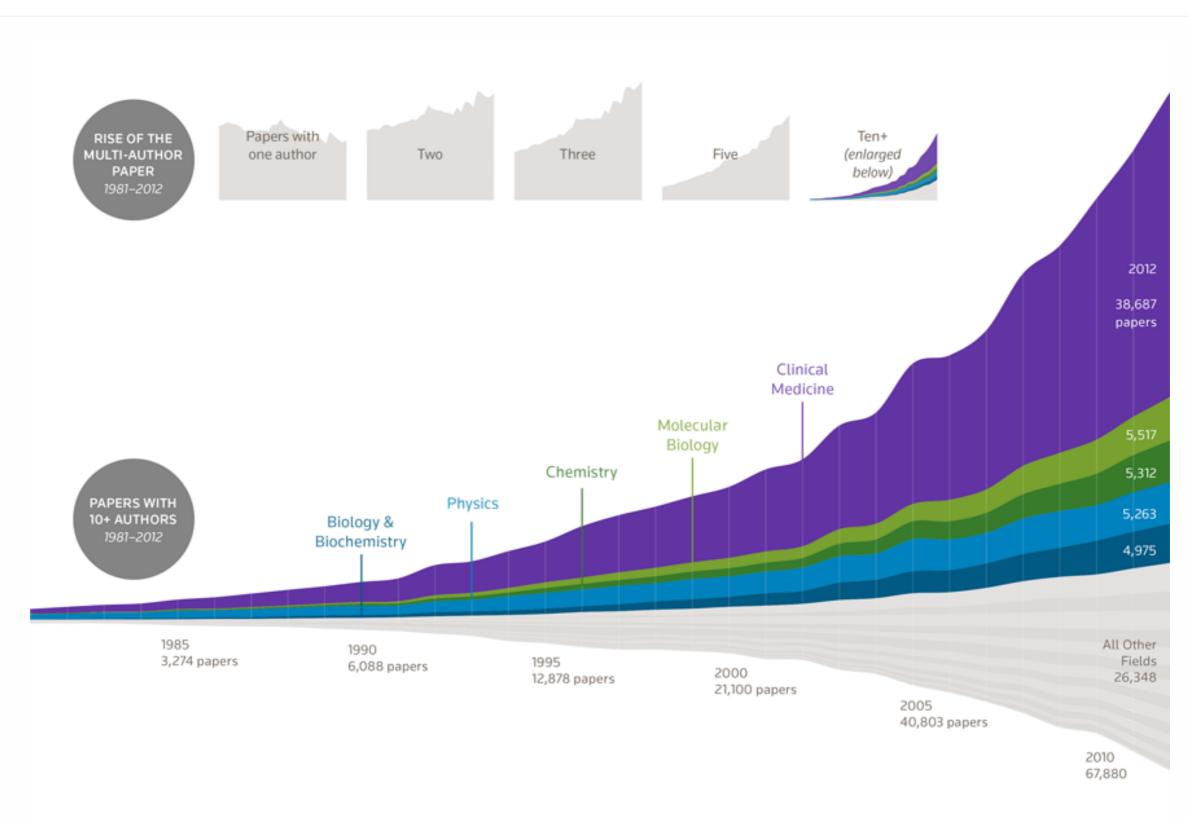
# High Cost and Pace Driving Collaborative Science

Science, once siloed and hyper-competitive, is becoming increasingly collaborative in the face of the high cost of research and the need for speed in discovery.

The **Economist** 

## Collaboration is increasingly important

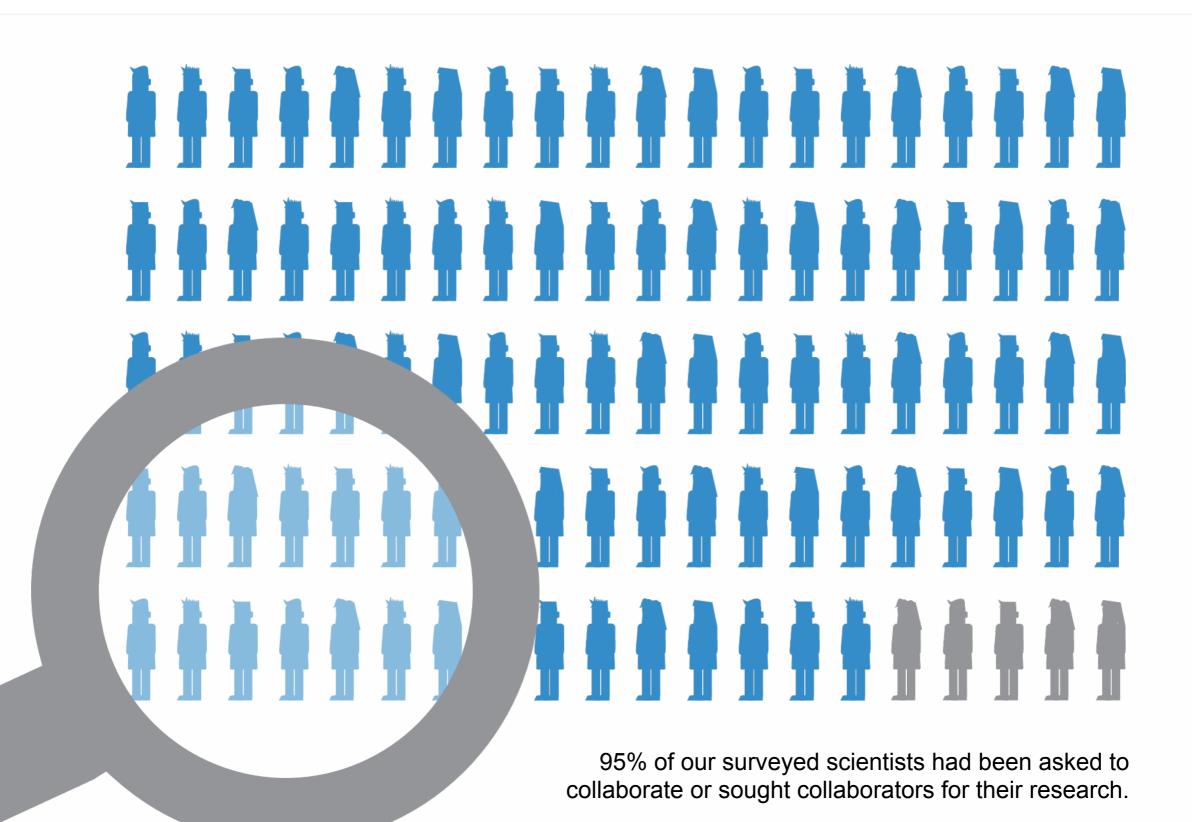




Source: <a href="http://ar.thomsonreuters.com/story3.html">http://ar.thomsonreuters.com/story3.html</a>

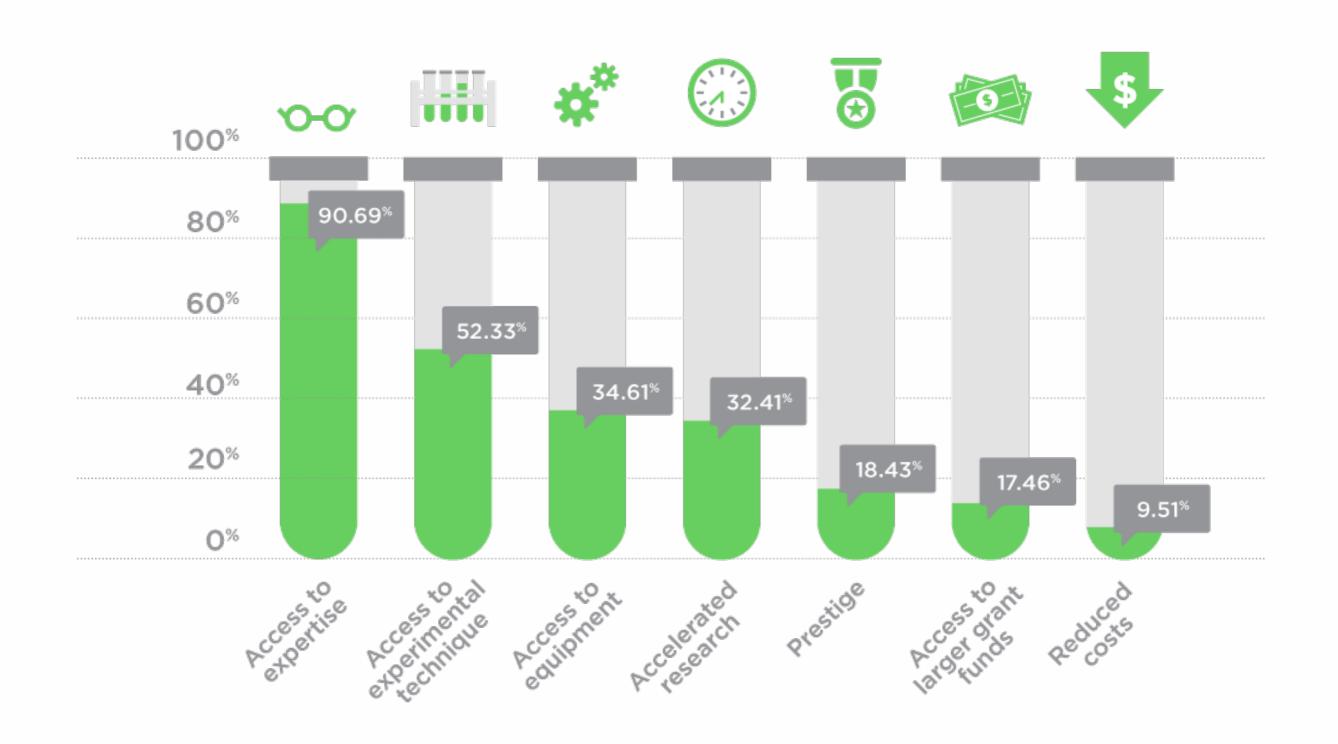
## Collaboration is increasingly important





## Why do scientists collaborate?





## Why do scientists collaborate?



# To access specialized equipment and expertise

## Why do scientists collaborate?



Journal home > Archive > Letter > Full Text

#### Journal content

- Journal home
- Advance online publication
- Current issue
- Nature News
- + Archive
- Supplements
- Web focuses

#### Letter

Nature 464, 431-435 (18 March 2010) | doi:10.1038/nature08833; Received 29 September 2009; Accepted 18 January 2010; Published online 3 February 2010

## RAF inhibitors prime wild-type RAF to activate the MAPK pathway and enhance growth

Georgia Hatzivassiliou<sup>1</sup>, Kyung Song<sup>1</sup>, Ivana Yen<sup>1</sup>, Barbara J. Brandhuber<sup>2</sup>, Daniel J. Anderson<sup>1</sup>, Ryan Alvarado<sup>1</sup>, Mary J. C. Ludlam<sup>1</sup>, David Stokoe<sup>1</sup>, Susan L. Gloor<sup>2</sup>, Guy Vigers<sup>2</sup>, Tony Morales<sup>2</sup>, Ignacio Aliagas<sup>1</sup>, Bonnie Liu<sup>1</sup>, Steve Sideris<sup>1</sup>, Klaus P. Hoeflich<sup>1</sup>, Bijay S. Jaiswal<sup>1</sup>, Somasekar Seshagiri<sup>1</sup>, Hartmut Koeppen<sup>1</sup>, Marcia Belvin<sup>1</sup>, Lori S. Friedman<sup>1</sup> & Shiva Malek<sup>1</sup>

**Author Contributions** G.H. and S.M. designed the studies, interpreted the data and wrote the manuscript. K.S., I.Y., B.L., S.S. and D.S. conducted cellular experiments and dimerization assays. D.J.A., M.J.C.L. and R.A. conducted microscopy experiments. B.J.B., G.V., T.M. and I.A. conducted crystallography and provided structural input. S.L.G. conducted enzymology. K.P.H. and H.K. conducted *in vivo* experiments and immunohistochemistry. B.S.J. and S.S. generated inducible shRNA cell lines. M.B. and L.S.F. interpreted the data and wrote the manuscript.

### How do scientists collaborate?



# Barter for potential future co-authorship

### How do scientists collaborate?

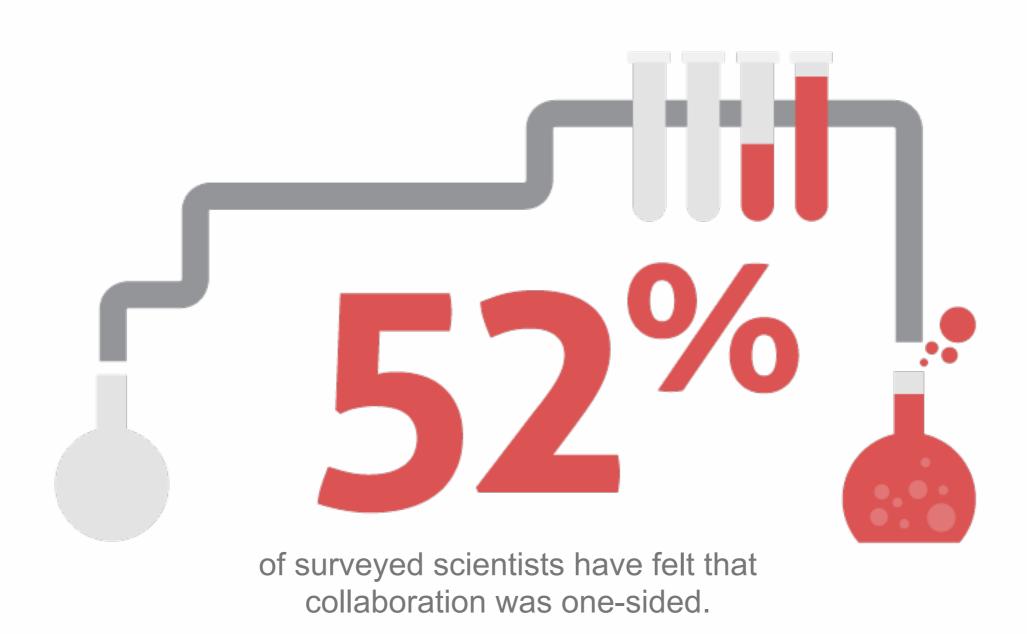


## But bartering is:

- Inefficient
- time intensive to find and convince a professional colleague to help
- Unscalable
- maintaining a professional network large enough to contain all expertise required
- Poor incentives
- may not incentivize best experts to conduct experiments

## Collaboration has poor incentives

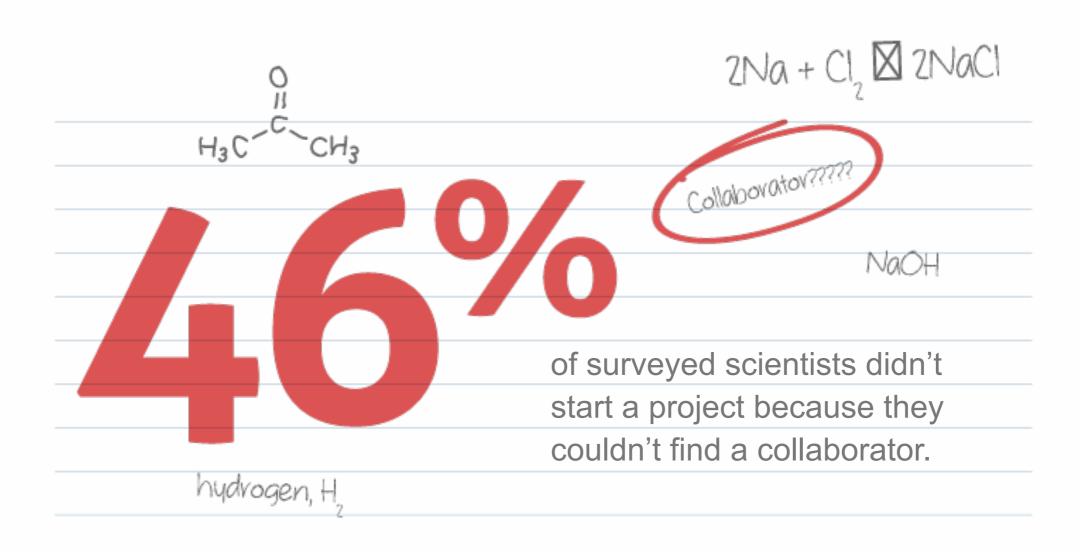




Source: Science Exchange Collaboration Survey 2014

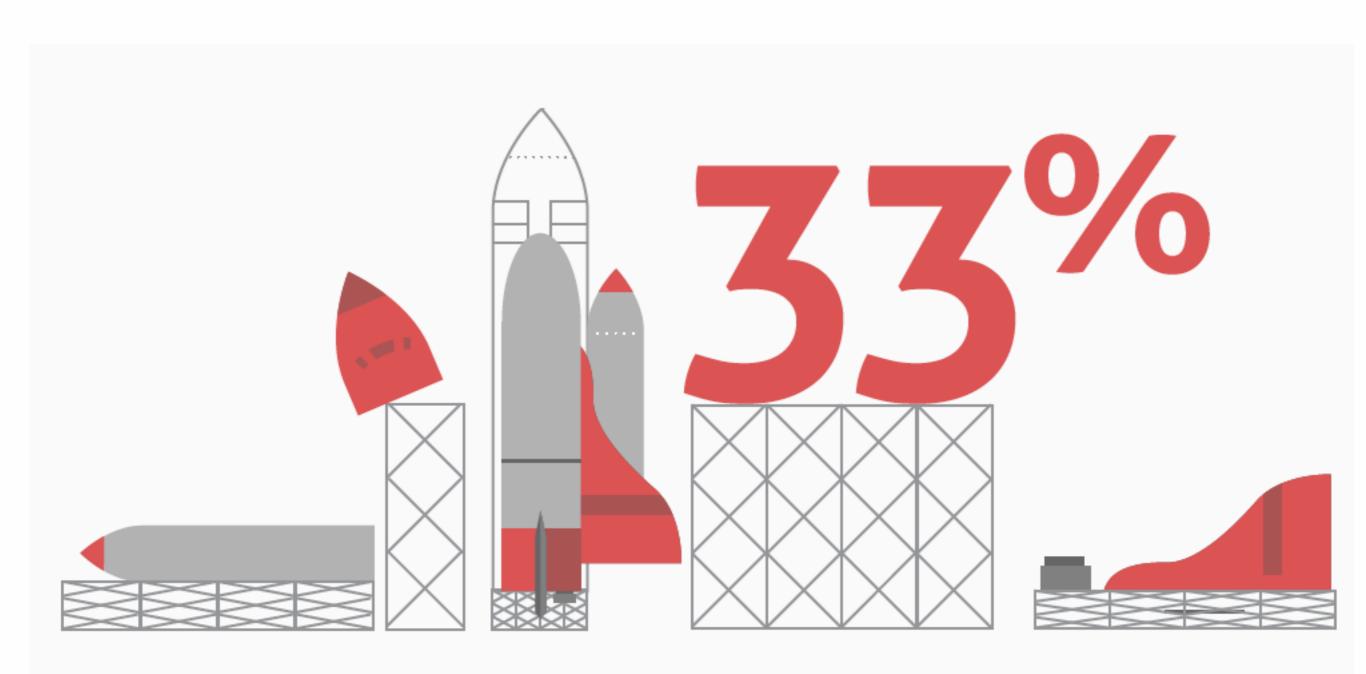
## Collaboration has poor incentives





## Collaboration has poor incentives





of surveyed scientists didn't complete a project because they couldn't find a collaborator.

Source: Science Exchange Collaboration Survey 2014

## Marketplace for collaboration



#### **Demand Side**



















IP agreements; Shipping; Communication; Data transfer; Customer support; Payment

#### **Supply Side**





















#### Researchers

Academics; Government; Biotech & industry; Citizen scientists

#### Labs

CROs; Core Facilities; individual scientists

#### Solution





















# Simplifies collaboration to ordering an experiment from the world's best labs

UNIVERSITY





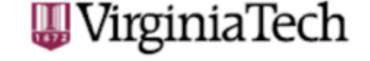














## Consequences of greater collaboration



Speed

#### Distributed research

Collaborating with experts enables distributed research

Cost

#### Access the most cost effective expert

No investment in training/infrastructure required

Control

#### Maintain ownership

IP and confidentiality protected



#### Specialists for specialized research

Network of verified specialist labs ensures quality

## Consequences of greater collaboration



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Quality

Specialists for specialized research

Network of verified specialist labs ensures quality

## Speed



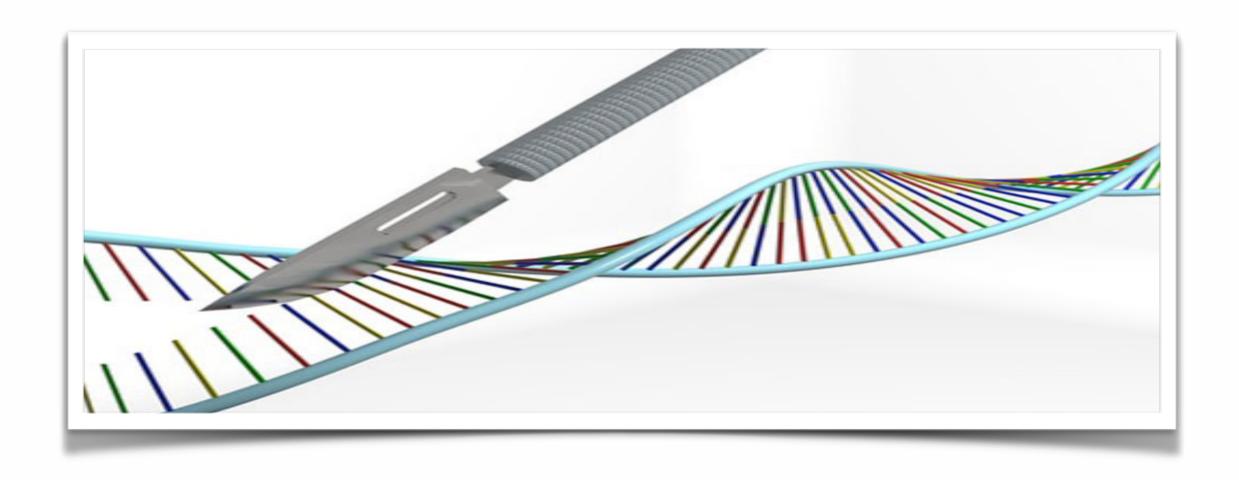
Platforms like Science Exchange provide one point of contact for a vast network of contract labs allowing research to be distributed and parallelized



## **Speed**



Greater use of experts also enables more rapid adoption of new technologies (e.g. Illumina HiSeq X Ten and CRISPR now widely available)



## Consequences of greater collaboration



Speed

#### **Distributed research**

Collaborating with experts enables distributed research

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Quality

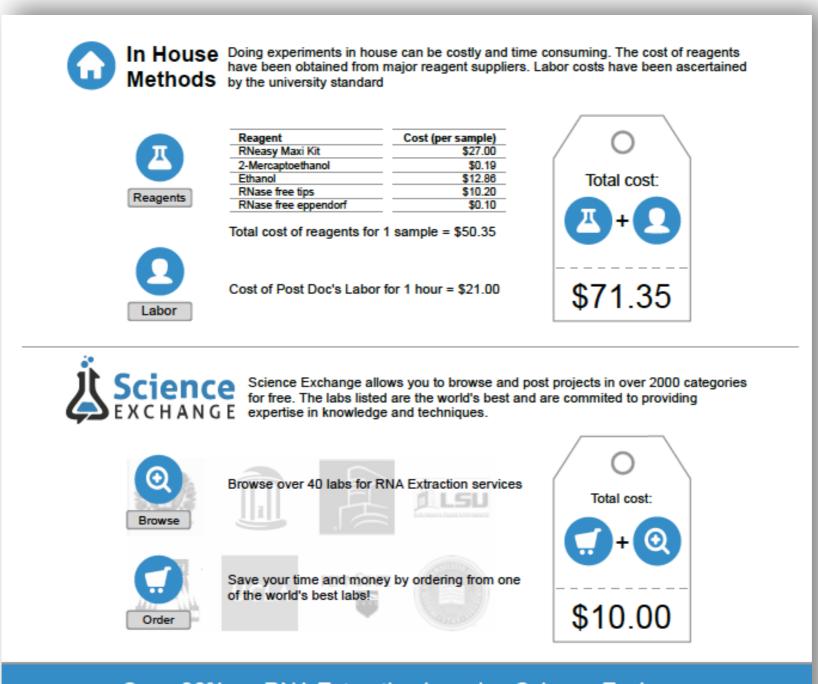
#### Specialists for specialized research

Network of verified specialist labs ensures quality

### Cost



## Specialists can be more cost effective than in-house



Save 86% on RNA Extraction by using Science Exchange

## Consequences of greater collaboration



Speed

#### **Distributed research**

Collaborating with experts enables distributed research

Cost

#### Access the most cost effective expert

No investment in training/infrastructure required

Control

#### Maintain ownership

IP and confidentiality protected

Quality

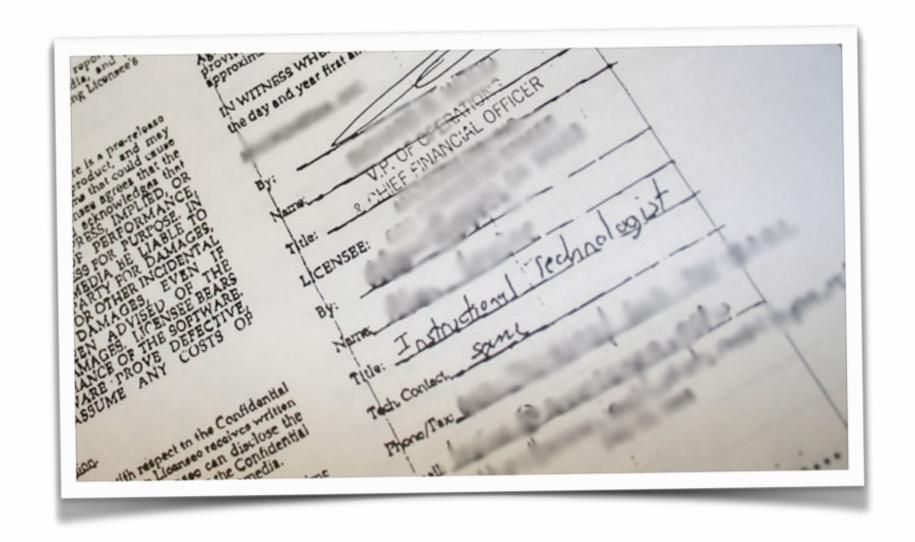
#### Specialists for specialized research

Network of verified specialist labs ensures quality

### **Control**



IP and confidentiality agreements with expert labs protects research



## Consequences of greater collaboration



Speed

#### Distributed research

Collaborating with experts enables distributed research

Cost

#### Access the most cost effective expert

No investment in training/infrastructure required

Control

#### Maintain ownership

IP and confidentiality protected



#### Specialists for specialized research

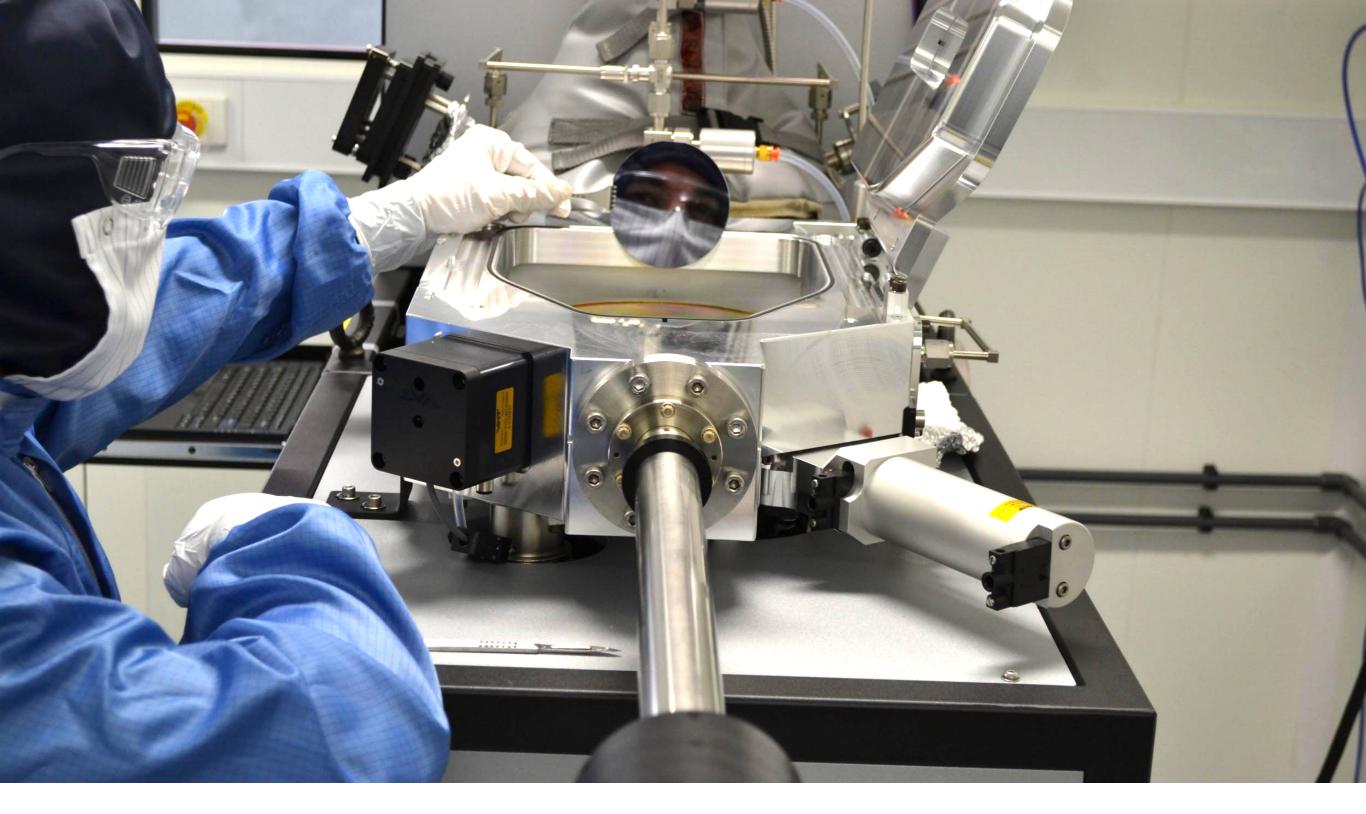
Network of verified specialist labs ensures quality

## Quality



## Using expert verified labs ensures high quality research



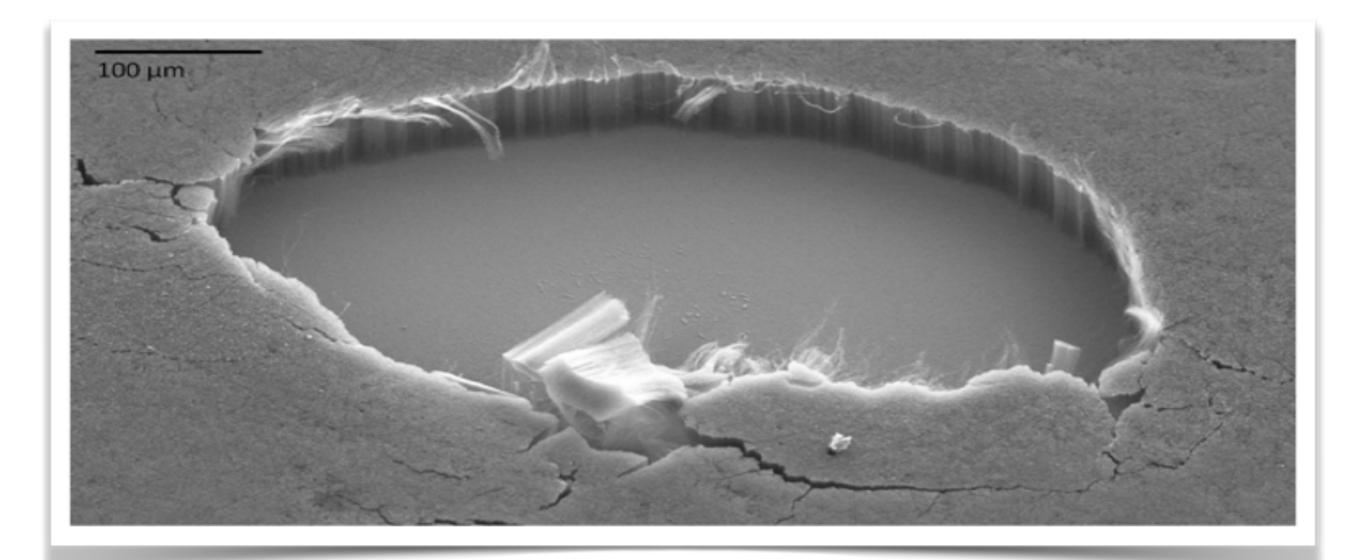




#### **Australian National Fabrication Facility**

#### Services offered:

Chemical vapor deposition (CVD), Electron beam lithography (EBL), Focused ion beam tomography (FIB), Flip-chip bonding, Inductively coupled plasma etching, Digital Holographic microscopy and 80 others

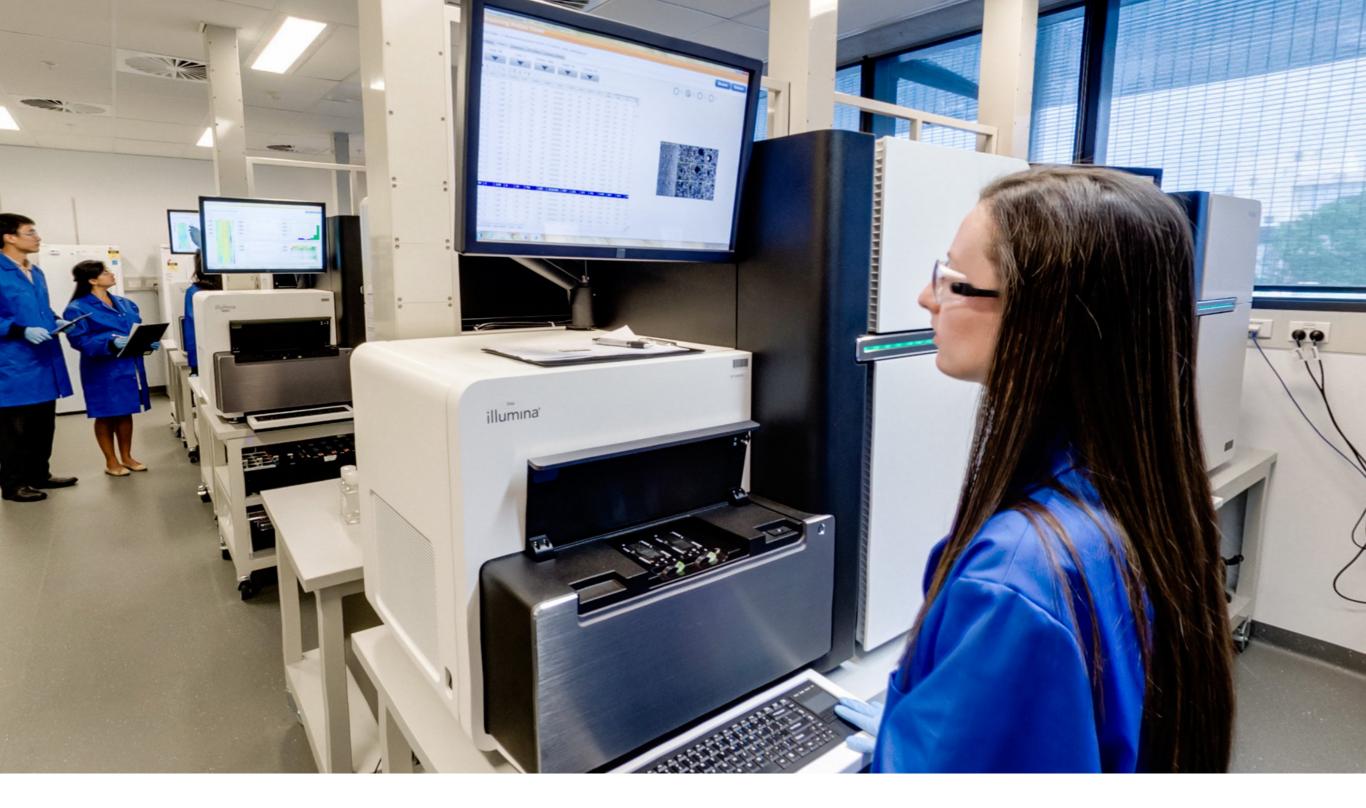




**2011-2013**: NASA (unsuccessfully) attempts to increase the blackness of their nanotubes in order to improve the robustness and application of nanotube technology (at a cost of several million dollars).



**2013**: Through a collaboration formed via Science Exchange, NASA was able to produce carbon nanotube forests – the blackest materials ever measured. Project cost \$3,000 and took 3 months.





#### **Kinghorn Centre for Clinical Genomics**

#### Services offered:

Illumina next generation sequencing, Whole genome sequencing, Bioinformatics





Jan 15th: "Illumina's HiSeq X Ten Sequencing System will prove affordable for only a few. The system...costs a whopping \$10 million."



**Feb 8th:** HiSeq X Ten at Kinghorn Center for Clinical Genomics listed on Science Exchange and <u>available to any researcher in the world</u>

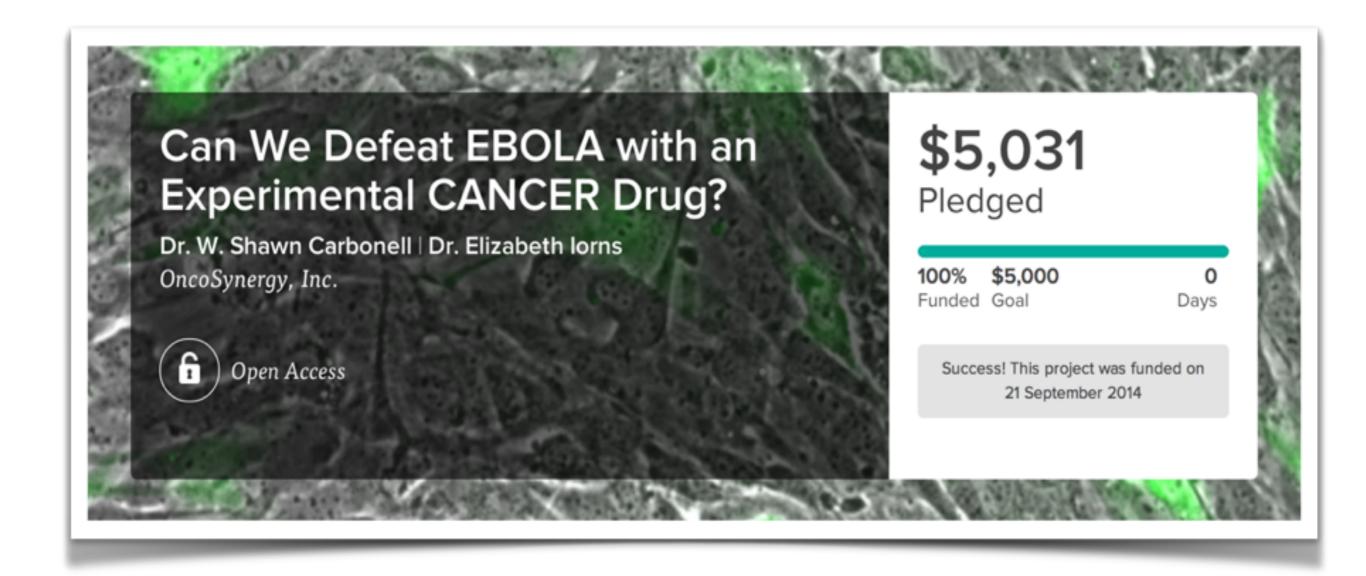




#### **Sanford Burnham Medical Research Institute**

#### Services offered:

Viral research BSL4; in vitro and in vivo experimentation; lentiviral, retroviral and adenoviral viral vector production



OncoSynergy

**Aug 22nd**: OncoSynergy discovers cancer drug (OS2966) targets the same pathway used by the ebola virus to infect cells. Starts crowdfunding project.



**Oct 10th**: Work starts with a BSL4 certified lab at Sanford Burnham Medical Institute to test whether OS2966 can be used as a treatment for ebola. Initial results show OS2966 is a potent inhibitor of ebola entry.

#### Collaborative: Implications



- Improvement of data quality through use of experts
- Need for tools to facilitate collaboration, workflow provenance, data integrity and sharing between collaborators
- Researchers will develop professional brands around technical expertise

#### **Trends: Verified**





#### **Trends: Verified**





"One of the most important principles of the scientific method is reproducibility, the ability to replicate an experimental result."

#### The scientific method





From Wikipedia, the free encyclopedia

"Scientific study" redirects here. For observational studies, see observational study.



The neutrality of this article is disputed. Relevant discussion may be found on the talk page. Please do not remove this message until the dispute is resolved. (January 2013)

The **scientific method** is a body of techniques for investigating phenomena, acquiring new knowledge, or correcting and integrating previous knowledge.<sup>[1]</sup>
To be termed scientific, a method of inquiry must be based on empirical and measurable evidence subject to specific principles of reasoning.<sup>[2]</sup> The *Oxford English Dictionary* defines the scientific method as: "a method or procedure that has characterized natural science since the 17th century, consisting in systematic observation, measurement, and experiment, and the formulation, testing, and modification of hypotheses."<sup>[3]</sup>

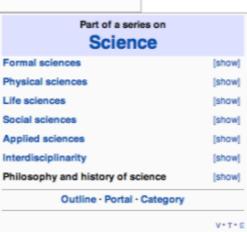
The chief characteristic which distinguishes the scientific method from other methods of acquiring knowledge is that scientists seek to let reality speak for itself, [discuss] supporting a theory when a theory's predictions are confirmed and challenging a theory when its predictions prove false. Although procedures vary from one field of inquiry to another, identifiable features distinguish scientific inquiry from other methods of obtaining knowledge. Scientific researchers propose hypotheses as explanations of phenomena acclusive training studies to test these hypotheses via predictions which can be derived from them. These steps must be repeatable that the compass wider domains of inquiry may bind many independent and the compass wider domains of place groups of hypothese.

Scientific inquiry is from one field of inquiry to another, giving them the opportunity to verify

'ability of these data to be established (when data is sampled or compared to chance).

opose hypotheses as explanations of phenem. These steps must be repeatable, to group may bind many independently deriven a groups of hypotheses into context.

inquiry is generally intend-



#### Reproducibility



#### Reproducibility

From Wikipedia, the free encyclopedia

Reproducibility is the ability of an entire experiment or study to be reproduced, either by the researcher or by someone else working independently. It is one of the main principles of the scientific method. The result values are said to be commensurate if they are obtained (in distinct experimental trials) according to the same reproducible experimental description and procedure.

Reproducibility is determined from controlled interlaboratory test programs. [3][4]

#### Reproducibility



# Are published results reproducible?

#### Reproducibility



## Are published results reproducible?

Unreliable research

#### Trouble at the lab

Scientists like to think of science as self-correcting. To an alarming degree, it is not

Oct 17th 2013, 15:02 | From the print edition



RESEARCH ARTICLE VIEWS BOOKMARKS

A Survey on Data Reproducibility in Cancer Research Provides Insights into Our Limited Ability to Translate Findings from the Laboratory to the Clinic

Aaron Mobley, Suzanne K. Linder, Russell Braeuer, Lee M. Ellis ☑, Leonard Zwelling ☑

#### Methods and Findings

To examine a microcosm of the academic experience with data reproducibility, we surveyed the faculty and trainees at MD Anderson Cancer Center using an anonymous computerized questionnaire; we sought to ascertain the frequency and potential causes of non-reproducible data. We found that ~50% of respondents had experienced at least one episode of the inability to reproduce published data; many who pursued this issue with the original authors were never able to identify the reason for the lack of reproducibility; some were even met with a less than "collegial" interaction.

http://www.plosone.org/article/info%3Adoi%2F10.1371%2Fjournal.pone.0063221





Re-tested 70+ drugs from 221 independent studies<sup>1</sup>

- → 0 reproduced
- → Minocycline: effective in four separate ALS mouse studies worsened symptoms in a clinical trial of more than 400 patients<sup>2</sup>



Sponsored replication of 12 spinal cord injury studies

→ 2/12 fully reproduced<sup>3</sup>



Conducted in-house target validation studies

→ 14/67 reproduced<sup>4</sup>



Attempted to reproduce 53 "landmark" oncology publications

→ 6/53 reproduced<sup>5</sup>

- 1. Scott et al. Amyotroph Lateral Scler. 9, 4-15 (2008).
- 2. Gordon et al. Lancet Neurol. 6, 1045-1053 (2007).
- 4. Prinz et al. Nat Rev Drug Discov. 10, 712 (2011).
- 3. Stuart et al. Experimental Neurology 233, 597-605 (2012). 5. Begley and Ellis. Nature. 483, 531-3 (2012).



# Are published results reproducible?

Not always



## But doesn't the literature correct itself?



## But doesn't the literature correct itself?

Not often

#### Self correction



#### Retraction?

Only 0.2% of the literature (vs 70%+ irreproducibility)

#### **Negative findings?**

- •Less than 30% of researchers who could not reproduce published findings published their failure1
- •Only 14% of the literature reports any negative results<sup>2</sup>

#### Additional publications?

"We didn't see that a target is more likely to be validated if it was reported in ten publications or in two publications"

Example: Retraction of PLOS<sup>4</sup> and Science<sup>5</sup> papers by Pamela Ronald at UC Davis

- Self retraction due to reagent error
- •Results had been 'confirmed' independently by three other groups<sup>6-8</sup>

- 1. Mobley et al. PLOS ONE. 8, e63221 (2013)
- 2. Fanelli. Scientometrics. 90, 891 (2012)
- 3. Prinz et al. Nat Rev Drug Discov. 10, 712 (2011)
- 4. Han et al. PLOS ONE. 6, e29192 (2011)

- 5. Lee et al. Science. 326, 850 (2009)
- 6. McCarthy et al. J Bacteriology. 193, 6375 (2011)
- 7. Shuguo et al. Appl Biochem Biotechnol. 166, 1368 (2012)
- 8. Qian et al. J Proteome Res. 12, 3327 (2013)

#### Citations



#### What about citations?

# **None** of the replication studies reported have found any correlation with citations (or journal impact factor):

- NINDS No significant difference<sup>1</sup>
- Bayer No significant difference<sup>2</sup>
- Amgen "We saw no significant difference in citation rates between papers that were reproducible versus non-reproducible" 3

- 1. Stuart et al. Experimental Neurology 233, 597-605 (2012).
- 2. Prinz et al. Nat Rev Drug Discov. 10, 712 (2011).
- 3. Begley and Ellis. Nature. 483, 531-3 (2012).



Many published results may be irreproducible and we do not have a mechanism to identify reproducible results



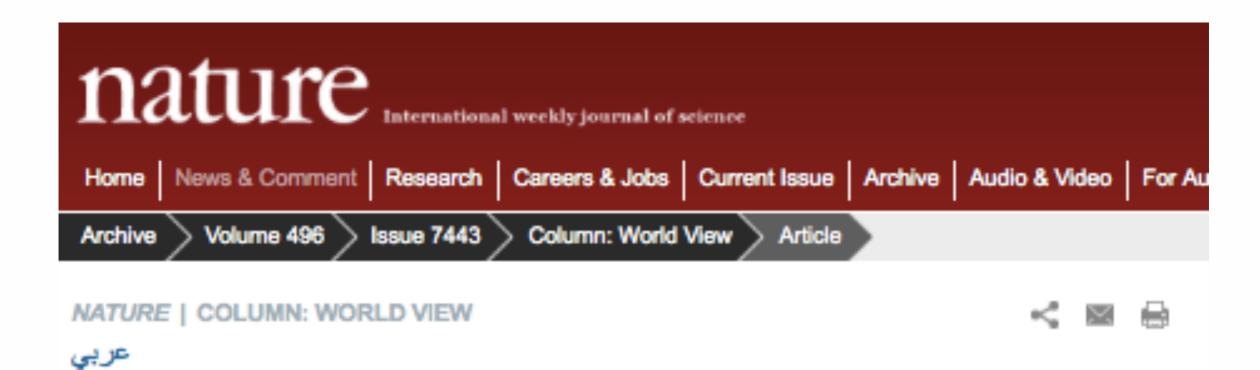
# "As a funding agency, the NIH is deeply concerned about this problem."

Francis S. Collins (Director, NIH) Lawrence A. Tabak (Deputy Director, NIH)



#### Reproducibility solution







Jocelyn Filley

## If a job is worth doing, it is worth doing twice

Researchers and funding agencies need to put a premium on ensuring that results are reproducible, argues Jonathan F. Russell.

03 April 2013





Rights & Permissions

#### Reproducibility solution



## Verify key results by independent replication



#### Reproducibility Project: Cancer Biology



























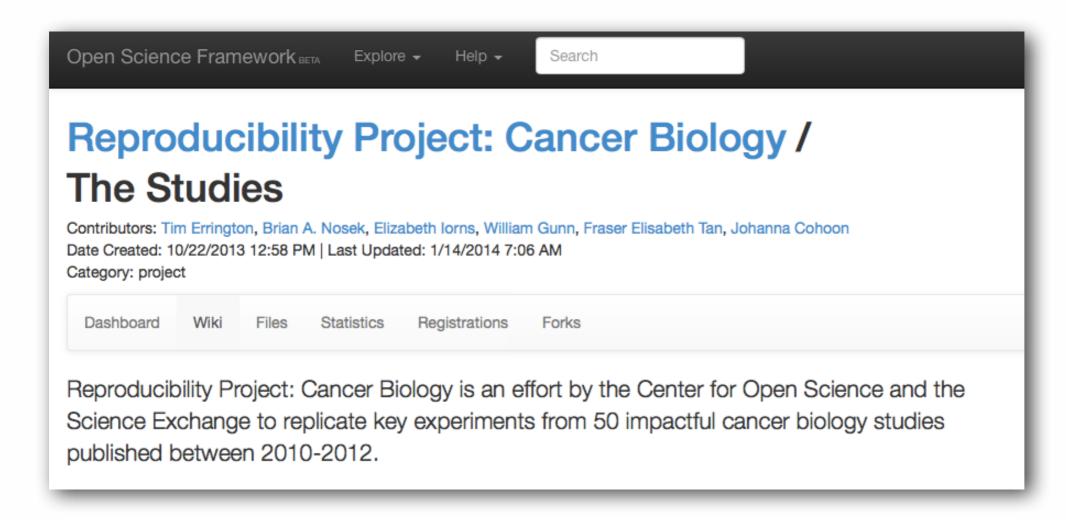






#### Project 1. Reproducibility Project: Cancer Biology

Independently replicating key experimental results from the top 50 cancer biology studies from 2010-2012



Learn more at cos.io/cancerbiology



#### Project 1. Cancer Biology Reproducibility Project

#### Goals:

- Show direct replication is possible in a cost-effective and scalable manner
- Demonstrate replication studies provide an approach to identify reproducible results
- Generate an open dataset of high value replicated studies
- Identify best practices that maximize reproducibility

Track progress at cos.io/cancerbiology



#### Project 1. Cancer Biology Reproducibility Project

#### Selection:

- 50 studies from 2010, 2011, 2012
- most cited for cancer biology related terms in WoS and Scopus
- retrieved Mendeley readers and altmetric.com data & ranked by combined score
- excluded reviews, clinical trials, case studies, sequencing papers



#### Project 1. Cancer Biology Reproducibility Project

#### Replication:

- Identify key experiments
  - no initial exploratory work ensures timeliness and cost effectiveness
- Conduct a direct replication (using the same materials and methods as closely as possible, including any additional controls as necessary)
- Obtain input from the original author on proposed replication protocols
- Pre-register and peer review protocols and analysis plans
- Use power calculations to ensure replication sample size is sufficient to detect the reported effect with at least 80% power
- Use expert, independent labs with extensive expertise in the techniques being replicated
- Publish all protocols, results, and data in the Open Science Framework for review by any interested party



#### Project 1. Cancer Biology Reproducibility Project

#### Status:

- Replication experiments are currently underway for 9 studies
- Registered reports are currently being peer reviewed for 12 studies
- Awaiting information from authors and/or labs for remaining studies



http://elifesciences.org/collections/reproducibility-project-cancer-biology

### Cancer Biology

The Reproducibility Project: Cancer Biology is a collaboration between the Center for Open Science and Science Exchange to independently replicate selected results from 50 papers in cancer biology. For each paper a Registered Report detailing the proposed experimental designs and protocols for the replications is peer reviewed and published prior to data collection. The results of these experiments will be published in a Replication Study. The project will provide evidence about reproducibility in cancer biology, and an opportunity to identify factors that influence reproducibility more generally.

#### Articles

#### HUMAN BIOLOGY AND MEDICINE

#### Discovery and Preclinical Validation of Drug Indications Using Compendia of Public Gene Expression Data



#### **ORIGINAL ARTICLE**

M Sirota, JT Dudley, J Kim, AP Chiang, AA Morgan, A Sweet-Cordero, J Sage, AJ Butte

Science Translational Medicine 2011;3:96ra77

10.1126/scitranslmed.3001318



#### REGISTERED REPORT

May 5, 2015

Irawati Kandela, Ioannis Zervantonakis, Reproducibility Project: Cancer Biology

eLife 2015;4:e06847 10.7554/eLife.06847

HUMAN BIOLOGY AND MEDICINE | MICROBIOLOGY AND INFECTIOUS DISEASE

Intestinal inflammation targets cancer-inducing activity of the



#### Project 1. Cancer Biology Reproducibility Project

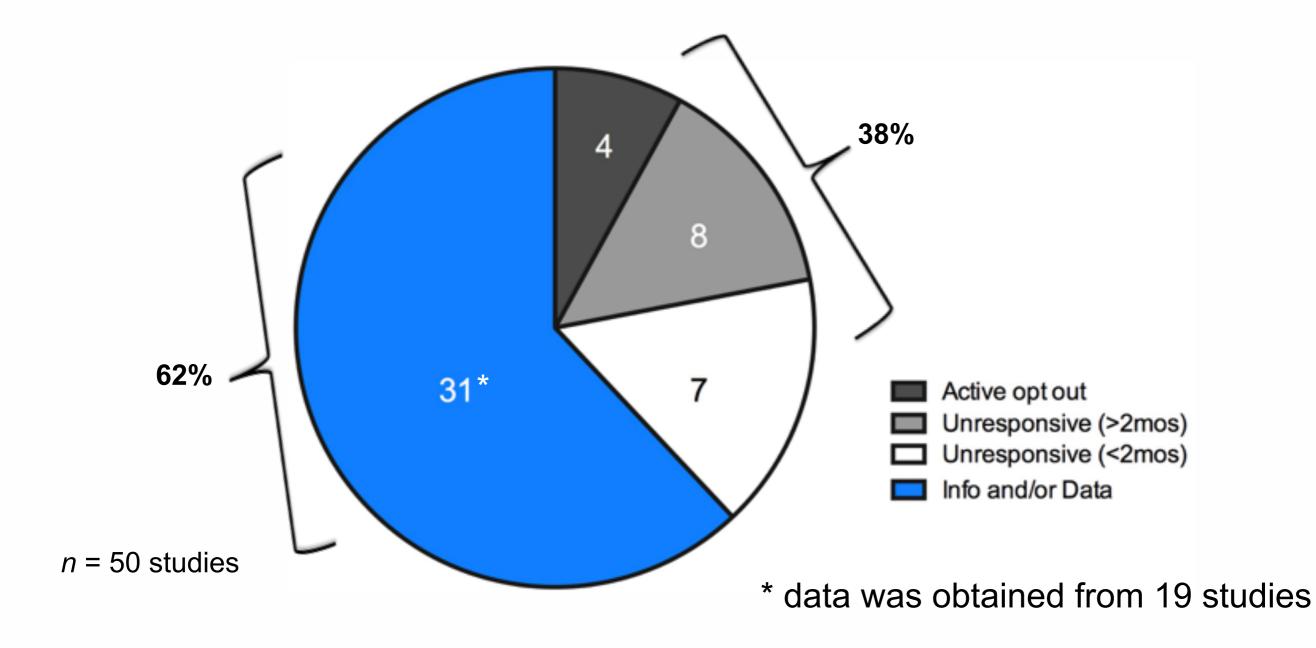
#### Key learnings to date:

- Publications have insufficient documentation to enable replication or follow on studies
  - all studies required additional information from original authors
  - frequently the only author with the required knowledge is the first author and they are often not able to be contacted
- Reagents are often not uniquely identified, not available or cannot be easily shared due to bureaucratic MTA requirements
  - need for centralized repositories and deposition requirements for research materials
- Raw data is infrequently stored or available
  - need for data repositories linked to published figures
- Replications are cost effective



Project 1. Cancer Biology Reproducibility Project

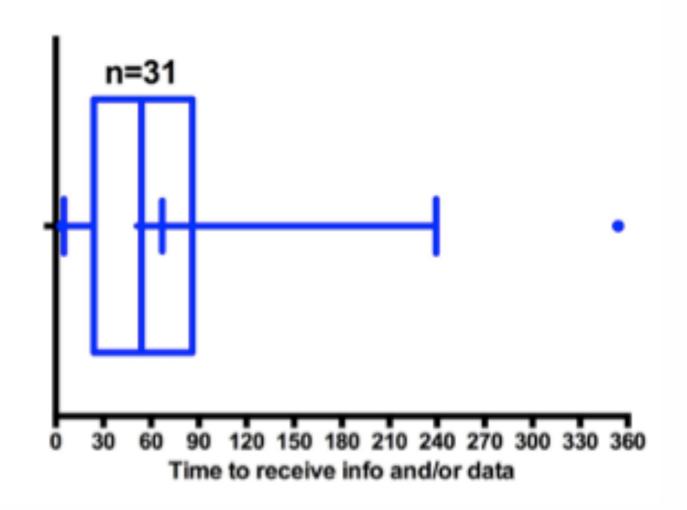
Author responsiveness:





Project 1. Cancer Biology Reproducibility Project

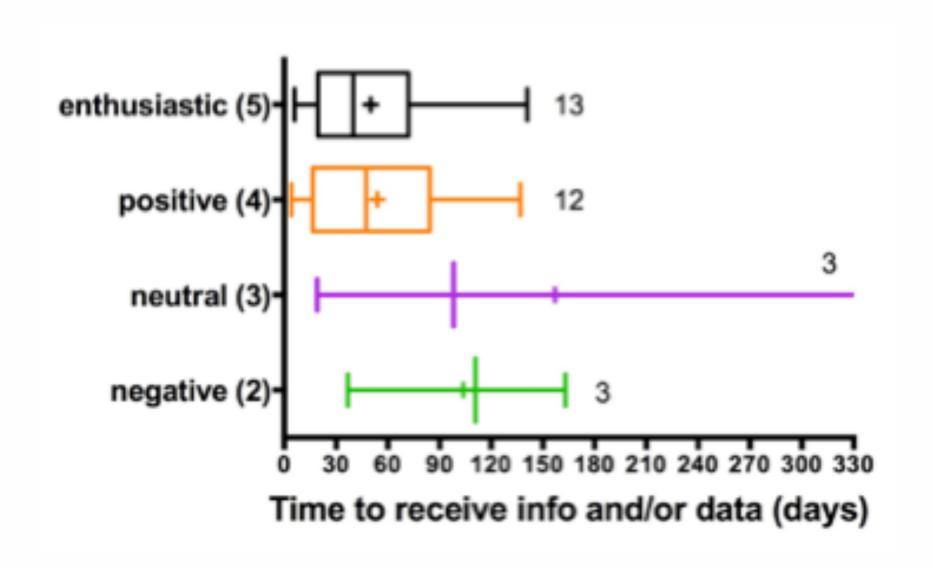
Author responsiveness:



Mean = 67 days, max 354 days



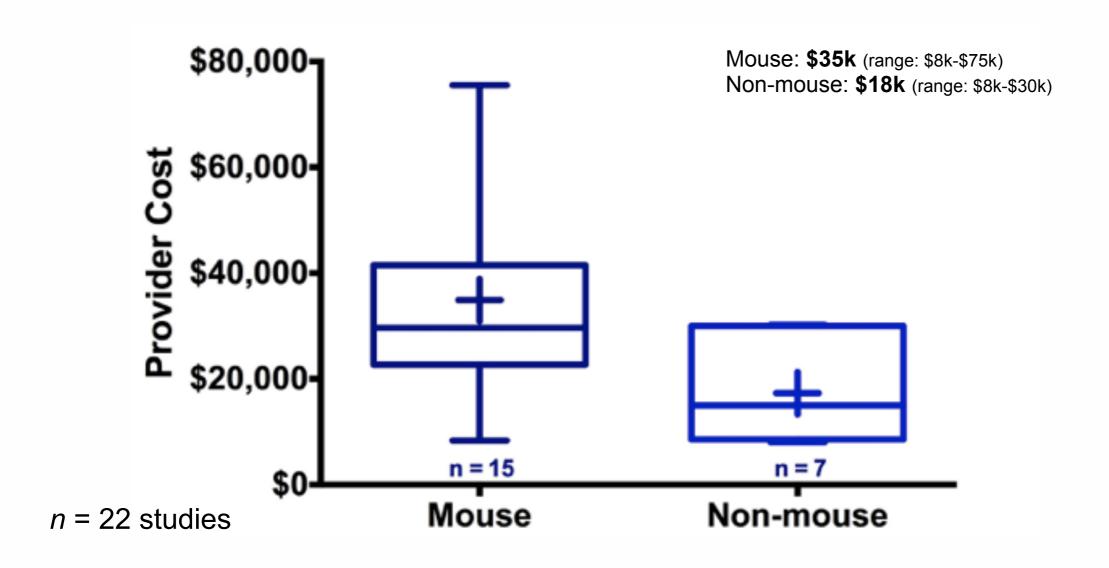
Project 1. Cancer Biology Reproducibility Project Author supportiveness:





Project 1. Cancer Biology Reproducibility Project

Cost of replication studies:



#### **RP: Prostate Cancer**



Project 2. Reproducibility Project: Prostate Cancer

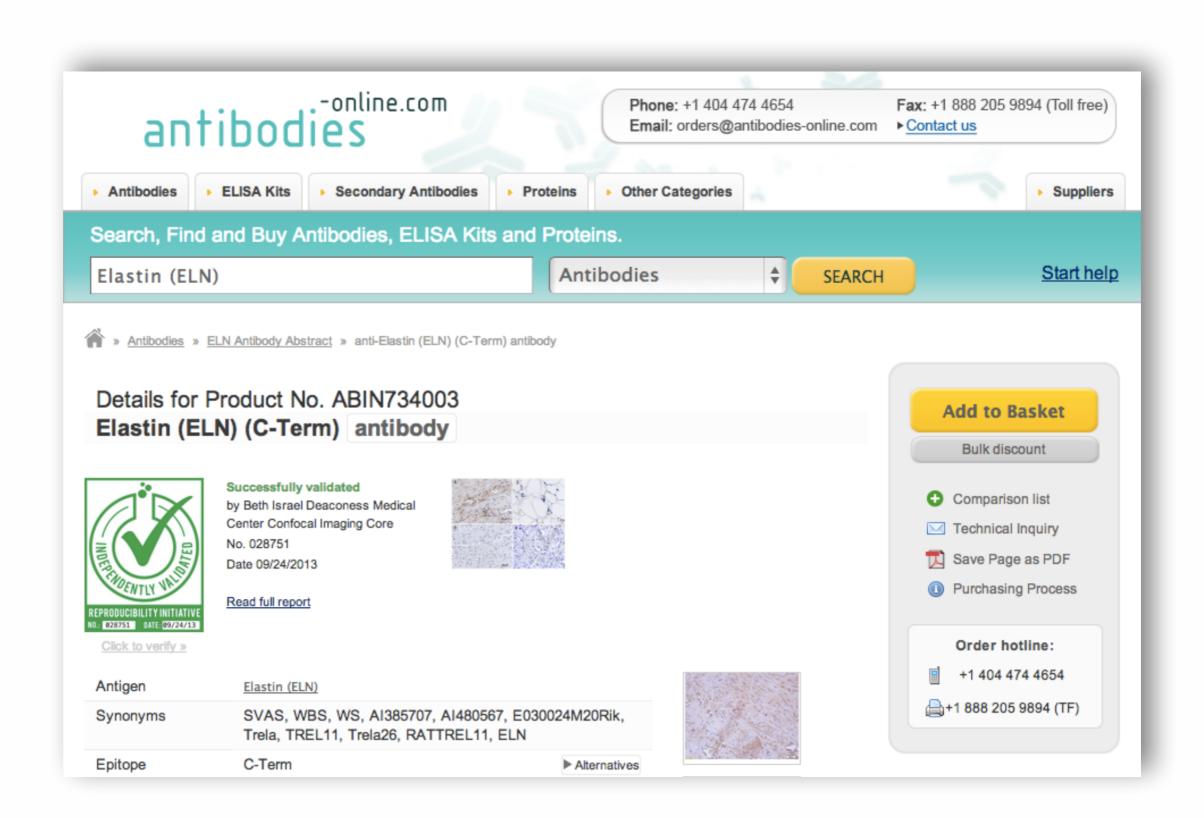


"Science Exchange, in collaboration with PCF, will identify faster high-impact biomedical research findings that could speed earlier detection and new cures."



#### Reagent verification





#### **Verified: Implications**



- Reproducibility will become a primary metric for researchers
- Reproducibility requirements will promote greater documentation and sharing of reagents, equipment, protocols and data
  - potential opportunities to automate and facilitate this process
- Quality control of reagents will become increasingly important
  - certification as a means to build trust

#### Research trends: Summary





## ONLINE



## COLLABORATIVE

